

## Market Prospect and Our Measures

Economy recovery and calm-down of Yen appreciation in a short term are not expected. “Stormy weather” will continue. Minimizing decline of our business performance, we will get ready for immediate acceleration at recovery to start.

### Management measures for urgency:

- Monthly remuneration cut for directors, officers and managers.  
(Bonus is automatically adjusted in line with the business results.)
- Postponement/Reduction/Cancellation of capital expenditure & investment.
- Further reduction of business expenses, mainly those to outside the group.
- Production adjustment implementation including layoff and personnel reduction at our overseas and domestic production facilities.

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Under the difficult business conditions, most important are to propose new products and services “exceeding the expectation” of our customers.

### Precision Equipment Company:

- Accomplishment of every target of the next generation immersion scanner for double patterning.
- Enrichment of KrF/i-line steppers & scanners, service business and development of the new fields.

### Imaging Company:

- Establishment of business structure overcoming further appreciation of Yen.
- Development of next generation digital cameras and proposal of the new services.

### Instruments Company:

- Clarification of the concentrating segments in the field of bioscience and industrial instruments, and enhancement of new development.
- Promotion to personnel efficiency.