















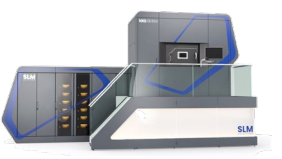





# Reference Data

# Business segments and major products



| Segments                              | Description   | Major products   |  |  |  |  |
|---------------------------------------|---|--|--|--|--|--|
| <b>Imaging Products Business</b>      | Digital camera-interchangeable lens type<br>Interchangeable lens<br>Compact DSC   | <br>Mirrorless Camera [Z 8]              | <br>Mirrorless Camera [Z f]   | <br>[NIKKOR] Lens                                 | <br>[NIKKOR Z 135mm f/1.8 S Plena]                |  |
| <b>Precision Equipment Business</b>   | FPD lithography system<br>Semiconductor lithography system<br>Alignment station<br>Measuring & inspection system                                | <br>FPD Lithography System [FX-88S]      | <br>ArF Immersion Scanner [NSR-S635E]   | <br>Alignment Station [Litho Booster]             | <br>Automatic Macro Inspection System [AMI-5700]  |  |
| <b>Healthcare Business</b>            | Biological microscope<br>Retinal diagnostic imaging system<br>Contract Cell Manufacturing business  | <br>Confocal Microscope System [AX/AX R] | <br>Ultra-Widefield Retinal Diagnostic Imaging System with Integrated UWF-Guided Swept Source OCT [Silverstone] | <br>Contract Cell Manufacturing                   |  |  |
| <b>Components Business</b>            | EUV related component<br>Optical parts, Optical components<br>Encoders and Actuators<br>Photomask substrate for FPD                             | <br>Optical Parts                       | <br>Optical Components   | <br>Multi-turn Absolute Encoder [MAR-M50A]       | <br>Intelligent actuator units [C3 eMotion]      | <br>Photomask Substrates for FPD |
| <b>Digital Manufacturing Business</b> | Metal 3D printer<br>Optical processing machine<br>Contract material processing<br>Measuring instrument<br>X-ray system<br>Industrial microscopy | <br>Metal 3D Printer [NXG XII 600]     | <br>Optical Processing Machine [Lasermeister 102A]  | <br>Video Measuring System [NEXIV VMZ-S Series] | <br>Laser Radar Measuring System [APDIS Series] |  |

# Forecast for the year ending March 31, 2024: Financial Highlights



| Billions of Yen  | FY2021/3        | FY2022/3      | FY2023/3     |              |              | FY2024/3 Forecast          |                            |                            |
|--|-----------------|---------------|--------------|--------------|--------------|----------------------------|----------------------------|----------------------------|
|  | Full Year       | Full Year     | 1H           | 2H           | Full Year    | 1H                         | 2H                         | Full Year                  |
| <b>Revenue</b>   | 451.2           | 539.6         | 288.3        | 339.8        | 628.1        | <b>331.2</b>               | <b>358.8</b>               | <b>690.0</b>               |
| <b>Operating profit</b><br>% vs Revenue                        | -56.2<br>-12.5% | 49.9<br>9.3%  | 24.4<br>8.5% | 30.5<br>9.0% | 54.9<br>8.7% | <b>13.6</b><br><b>4.1%</b> | <b>20.4</b><br><b>5.7%</b> | <b>34.0</b><br><b>4.9%</b> |
| <b>Profit before tax</b><br>% vs Revenue                       | -45.3<br>-10.0% | 57.0<br>10.6% | 26.0<br>9.0% | 31.0<br>9.1% | 57.0<br>9.1% | <b>15.2</b><br><b>4.6%</b> | <b>21.8</b><br><b>6.1%</b> | <b>37.0</b><br><b>5.4%</b> |
| <b>Profit attributable to owners of parent</b><br>% vs Revenue | -34.4<br>-7.6%  | 42.6<br>7.9%  | 18.8<br>6.5% | 26.1<br>7.7% | 44.9<br>7.2% | <b>9.8</b><br><b>3.0%</b>  | <b>17.2</b><br><b>4.8%</b> | <b>27.0</b><br><b>3.9%</b> |
| <b>ROE</b>   | -6.4%           | 7.5%          | 7.4%         |              |              | 4.2%                       |                            |                            |
| <b>EPS</b>   | -¥93.96         | ¥116.23       | ¥125.46      |              |              | ¥77.96                     |                            |                            |
| <b>Annual Dividends</b>  | ¥20             | ¥40           | ¥45          |              |              | ¥50                        |                            |                            |
| <b>FCF</b>   | 22.9            | 30.9          | -112.1       |              |              | -                          |                            |                            |
| Exchange Rate: US\$  | ¥106            | ¥112          | ¥134         | ¥137         | ¥135         | <b>¥141</b>                | <b>¥140</b>                | <b>¥141</b>                |
| EURO   | ¥124            | ¥131          | ¥139         | ¥143         | ¥141         | <b>¥153</b>                | <b>¥150</b>                | <b>¥152</b>                |

Note: The number of issued shares assumed for EPS forecast calculation: approx. 346.3M shares

# Forecast for the year ending March 31, 2024: Financial Highlights (Changes from Previous Forecast)



| Billions of Yen  | Previous Forecast<br>(Aug. 8) (A) |              |              | New Forecast<br>(Nov. 9) (B) |                            |                            | Change<br>(B)-(A) |               |               |
|--|-----------------------------------|--------------|--------------|------------------------------|----------------------------|----------------------------|-------------------|---------------|---------------|
|  | 1H                                | 2H           | Full Year    | 1H                           | 2H                         | Full Year                  | 1H                | 2H            | Full Year     |
| <b>Revenue</b>   | 325.0                             | 345.0        | 670.0        | <b>331.2</b>                 | <b>358.8</b>               | <b>690.0</b>               | +6.2              | +13.8         | +20.0         |
| <b>Operating profit</b><br>% vs Revenue                        | 15.0<br>4.6%                      | 28.0<br>8.1% | 43.0<br>6.4% | <b>13.6</b><br><b>4.1%</b>   | <b>20.4</b><br><b>5.7%</b> | <b>34.0</b><br><b>4.9%</b> | -1.4<br>-0.5P     | -7.6<br>-2.4P | -9.0<br>-1.5P |
| <b>Profit before tax</b><br>% vs Revenue                       | 17.0<br>5.2%                      | 29.0<br>8.4% | 46.0<br>6.9% | <b>15.2</b><br><b>4.6%</b>   | <b>21.8</b><br><b>6.1%</b> | <b>37.0</b><br><b>5.4%</b> | -1.8<br>-0.6P     | -7.2<br>-2.3P | -9.0<br>-1.5P |
| <b>Profit attributable to owners of parent</b><br>% vs Revenue | 12.0<br>3.7%                      | 23.0<br>6.7% | 35.0<br>5.2% | <b>9.8</b><br><b>3.0%</b>    | <b>17.2</b><br><b>4.8%</b> | <b>27.0</b><br><b>3.9%</b> | -2.2<br>-0.7P     | -5.8<br>-1.9P | -8.0<br>-1.3P |
| <b>ROE</b>   | 5.6%                              |              |              | 4.2%                         |                            |                            | -1.4P             |               |               |
| <b>EPS</b>   | ¥101.09                           |              |              | ¥77.96                       |                            |                            | -¥23.13           |               |               |
| <b>Annual Dividends</b>  | ¥50                               |              |              | ¥50                          |                            |                            | ±¥0               |               |               |
| Exchange Rate: US\$  | ¥134                              | ¥130         | ¥132         | <b>¥141</b>                  | <b>¥140</b>                | <b>¥141</b>                | +¥7               | +¥10          | +¥9           |
| EURO   | ¥147                              | ¥145         | ¥146         | <b>¥153</b>                  | <b>¥150</b>                | <b>¥152</b>                | +¥6               | +¥5           | +¥6           |

Note: The numbers of issued shares assumed for EPS forecast calculation: approx. 346.2M shares for previous forecast (Aug. 8) and approx. 346.3M shares for new forecast (Nov. 9)

# Forecast for the year ending March 31, 2024:

## Forecast by Segment



| Billions of Yen                       |  | FY2023/3 |       |           | FY2024/3 Forecast |              |              |
|---------------------------------------|--|----------|-------|-----------|-------------------|--------------|--------------|
|                                       |  | 1H       | 2H    | Full Year | 1H                | 2H           | Full Year    |
| <b>Imaging Products Business</b>      | Revenue  | 114.5    | 112.6 | 227.1     | <b>137.6</b>      | <b>137.4</b> | <b>275.0</b> |
|                                       | Operating profit                                     | 22.2     | 20.0  | 42.2      | <b>25.2</b>       | <b>17.8</b>  | <b>43.0</b>  |
| <b>Precision Equipment Business</b>   | Revenue  | 83.3     | 119.9 | 203.2     | <b>96.0</b>       | <b>104.0</b> | <b>200.0</b> |
|                                       | Operating profit                                     | 6.2      | 18.3  | 24.5      | <b>3.2</b>        | <b>4.8</b>   | <b>8.0</b>   |
| <b>Healthcare Business</b>            | Revenue  | 46.6     | 52.7  | 99.3      | <b>51.2</b>       | <b>51.8</b>  | <b>103.0</b> |
|                                       | Operating profit                                     | 3.6      | 7.9   | 11.5      | <b>2.7</b>        | <b>6.8</b>   | <b>9.5</b>   |
| <b>Components Business</b>            | Revenue  | 25.6     | 27.4  | 53.0      | <b>18.7</b>       | <b>28.3</b>  | <b>47.0</b>  |
|                                       | Operating profit                                     | 11.3     | 10.7  | 22.0      | <b>5.9</b>        | <b>9.1</b>   | <b>15.0</b>  |
| <b>Digital Manufacturing Business</b> | Revenue  | 16.2     | 25.8  | 42.0      | <b>26.1</b>       | <b>35.9</b>  | <b>62.0</b>  |
|                                       | Operating profit                                     | -2.8     | -7.3  | -10.1     | <b>-9.5</b>       | <b>-3.5</b>  | <b>-13.0</b> |
| <b>Others</b>                         | Revenue  | 1.7      | 1.5   | 3.2       | <b>1.4</b>        | <b>1.6</b>   | <b>3.0</b>   |
|                                       | Operating profit                                     | 1.0      | 1.6   | 2.6       | <b>0.1</b>        | <b>3.9</b>   | <b>4.0</b>   |
| <b>Corporate expenses, etc.</b>       | Operating profit                                     | -17.2    | -20.8 | -38.0     | <b>-14.1</b>      | <b>-18.4</b> | <b>-32.5</b> |
|                                       | Broken out: Expense related to investment in growth  | -10.1    | -11.6 | -21.7     | <b>-10.2</b>      | <b>-9.8</b>  | <b>-20.0</b> |
|                                       | Broken out: Expense for administration department    | -5.8     | -7.7  | -13.5     | <b>-6.8</b>       | <b>-9.2</b>  | <b>-16.0</b> |
|                                       | Broken out: Elimination of intersegment transactions | -1.2     | -1.5  | -2.7      | <b>2.9</b>        | <b>0.6</b>   | <b>3.5</b>   |
| <b>Consolidated</b>                   | Revenue  | 288.3    | 339.8 | 628.1     | <b>331.2</b>      | <b>358.8</b> | <b>690.0</b> |
|                                       | Operating profit                                     | 24.4     | 30.5  | 54.9      | <b>13.6</b>       | <b>20.4</b>  | <b>34.0</b>  |

Note: FY2023/3 results have been re-stated to reflect segmentation changes.

"Expense related to investment in growth" is expenses mainly related to basic research, expense related to the creation of new businesses, and expense related to manufacturing innovation.

"Expense for administration department" is the general administrative expenses for head office functions, and corporate P/L non-attributable to any reportable segments.

# Forecast for the year ending March 31, 2024: Forecast by Segment (Changes from Previous Forecast)



| Billions of Yen                       |  | Previous Forecast<br>(Aug. 8) (A) |       |           | New Forecast<br>(Nov. 9) (B) |              |              | Change<br>(B)-(A) |       |           |
|---------------------------------------|--|-----------------------------------|-------|-----------|------------------------------|--------------|--------------|-------------------|-------|-----------|
|                                       |  | 1H                                | 2H    | Full Year | 1H                           | 2H           | Full Year    | 1H                | 2H    | Full Year |
| <b>Imaging Products Business</b>      | Revenue  | 135.0                             | 115.0 | 250.0     | <b>137.6</b>                 | <b>137.4</b> | <b>275.0</b> | +2.6              | +22.4 | +25.0     |
|                                       | Operating profit                                     | 25.0                              | 16.0  | 41.0      | <b>25.2</b>                  | <b>17.8</b>  | <b>43.0</b>  | +0.2              | +1.8  | +2.0      |
| <b>Precision Equipment Business</b>   | Revenue  | 95.0                              | 110.0 | 205.0     | <b>96.0</b>                  | <b>104.0</b> | <b>200.0</b> | +1.0              | -6.0  | -5.0      |
|                                       | Operating profit                                     | 2.0                               | 10.0  | 12.0      | <b>3.2</b>                   | <b>4.8</b>   | <b>8.0</b>   | +1.2              | -5.2  | -4.0      |
| <b>Healthcare Business</b>            | Revenue  | 45.0                              | 50.0  | 95.0      | <b>51.2</b>                  | <b>51.8</b>  | <b>103.0</b> | +6.2              | +1.8  | +8.0      |
|                                       | Operating profit                                     | 4.0                               | 7.0   | 11.0      | <b>2.7</b>                   | <b>6.8</b>   | <b>9.5</b>   | -1.3              | -0.2  | -1.5      |
| <b>Components Business</b>            | Revenue  | 20.0                              | 33.0  | 53.0      | <b>18.7</b>                  | <b>28.3</b>  | <b>47.0</b>  | -1.3              | -4.7  | -6.0      |
|                                       | Operating profit                                     | 6.0                               | 14.0  | 20.0      | <b>5.9</b>                   | <b>9.1</b>   | <b>15.0</b>  | -0.1              | -4.9  | -5.0      |
| <b>Digital Manufacturing Business</b> | Revenue  | 28.0                              | 36.0  | 64.0      | <b>26.1</b>                  | <b>35.9</b>  | <b>62.0</b>  | -1.9              | -0.1  | -2.0      |
|                                       | Operating profit                                     | -6.0                              | -3.0  | -9.0      | <b>-9.5</b>                  | <b>-3.5</b>  | <b>-13.0</b> | -3.5              | -0.5  | -4.0      |
| <b>Others</b>                         | Revenue  | 2.0                               | 1.0   | 3.0       | <b>1.4</b>                   | <b>1.6</b>   | <b>3.0</b>   | -0.6              | +0.6  | ±0.0      |
|                                       | Operating profit                                     | 1.0                               | 3.0   | 4.0       | <b>0.1</b>                   | <b>3.9</b>   | <b>4.0</b>   | -0.9              | +0.9  | ±0.0      |
| <b>Corporate expenses, etc.</b>       | Operating profit                                     | -17.0                             | -19.0 | -36.0     | <b>-14.1</b>                 | <b>-18.4</b> | <b>-32.5</b> | +2.9              | +0.6  | +3.5      |
|                                       | Broken out: Expense related to investment in growth  | -10.0                             | -10.0 | -20.0     | <b>-10.2</b>                 | <b>-9.8</b>  | <b>-20.0</b> | -0.2              | +0.2  | ±0.0      |
|                                       | Broken out: Expense for administration department    | -7.0                              | -9.0  | -16.0     | <b>-6.8</b>                  | <b>-9.2</b>  | <b>-16.0</b> | +0.2              | -0.2  | ±0.0      |
|                                       | Broken out: Elimination of intersegment transactions | -                                 | -     | -         | <b>2.9</b>                   | <b>0.6</b>   | <b>3.5</b>   | +2.9              | +0.6  | +3.5      |
| <b>Consolidated</b>                   | Revenue  | 325.0                             | 345.0 | 670.0     | <b>331.2</b>                 | <b>358.8</b> | <b>690.0</b> | +6.2              | +13.8 | +20.0     |
|                                       | Operating profit                                     | 15.0                              | 28.0  | 43.0      | <b>13.6</b>                  | <b>20.4</b>  | <b>34.0</b>  | -1.4              | -7.6  | -9.0      |

Note: "Expense related to investment in growth" is expenses mainly related to basic research, expense related to the creation of new businesses, and expense related to manufacturing innovation.

"Expense for administration department" is the general administrative expenses for head office functions, and corporate P/L non-attributable to any reportable segments.

# Q2 of the year ending March 31, 2024: Quarterly Performance by Segment



| Billions of Yen                       |  | FY2023/3 |       |       |       | FY2024/3 |              |
|---------------------------------------|--|----------|-------|-------|-------|----------|--------------|
|                                       |  | Q1       | Q2    | Q3    | Q4    | Q1       | Q2           |
| <b>Imaging Products Business</b>      | Revenue  | 61.2     | 53.3  | 69.9  | 42.7  | 74.4     | <b>63.2</b>  |
|                                       | Operating profit                                     | 13.6     | 8.6   | 19.0  | 1.0   | 15.3     | <b>9.9</b>   |
| <b>Precision Equipment Business</b>   | Revenue  | 41.4     | 41.9  | 50.2  | 69.7  | 37.3     | <b>58.7</b>  |
|                                       | Operating profit                                     | 3.9      | 2.3   | 8.1   | 10.2  | -3.6     | <b>6.8</b>   |
| <b>Healthcare Business</b>            | Revenue  | 21.7     | 24.9  | 25.5  | 27.2  | 25.2     | <b>26.0</b>  |
|                                       | Operating profit                                     | 0.8      | 2.8   | 3.6   | 4.3   | 1.8      | <b>0.9</b>   |
| <b>Components Business</b>            | Revenue  | 12.8     | 12.8  | 11.8  | 15.6  | 8.4      | <b>10.3</b>  |
|                                       | Operating profit                                     | 5.9      | 5.4   | 4.4   | 6.3   | 2.4      | <b>3.5</b>   |
| <b>Digital Manufacturing Business</b> | Revenue  | 7.4      | 8.8   | 9.8   | 16.0  | 11.9     | <b>14.2</b>  |
|                                       | Operating profit                                     | -0.9     | -1.9  | -1.0  | -6.3  | -4.7     | <b>-4.8</b>  |
| <b>Others</b>                         | Revenue  | 0.9      | 0.8   | 0.8   | 0.7   | 0.6      | <b>0.8</b>   |
|                                       | Operating profit                                     | 0.7      | 0.3   | 0.0   | 1.6   | -0.0     | <b>0.1</b>   |
| <b>Corporate expenses, etc.</b>       | Operating profit                                     | -8.7     | -8.5  | -8.1  | -12.7 | -7.8     | <b>-6.3</b>  |
|                                       | Broken out: Expense related to investment in growth  | -5.0     | -5.1  | -5.6  | -6.0  | -5.1     | <b>-5.1</b>  |
|                                       | Broken out: Expense for administration department    | -2.7     | -3.1  | -3.3  | -4.4  | -3.4     | <b>-3.4</b>  |
|                                       | Broken out: Elimination of intersegment transactions | -0.9     | -0.3  | 0.8   | -2.3  | 0.7      | <b>2.2</b>   |
| <b>Consolidated</b>                   | Revenue  | 145.6    | 142.7 | 167.7 | 172.1 | 158.1    | <b>173.1</b> |
|                                       | Operating profit                                     | 15.3     | 9.1   | 26.2  | 4.3   | 3.2      | <b>10.4</b>  |

Note: FY2023/3 results have been re-stated to reflect segmentation changes.

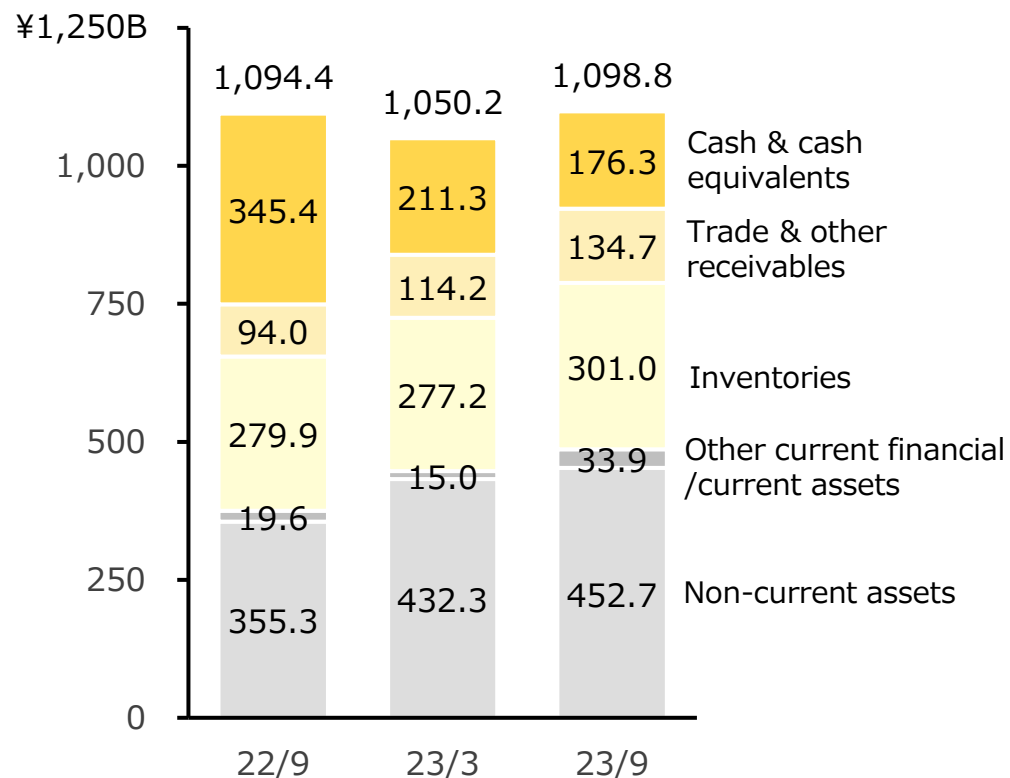
"Expense related to investment in growth" is expenses mainly related to basic research, expense related to the creation of new businesses, and expense related to manufacturing innovation.

"Expense for administration department" is the general administrative expenses for head office functions, and corporate P/L non-attributable to any reportable segments.

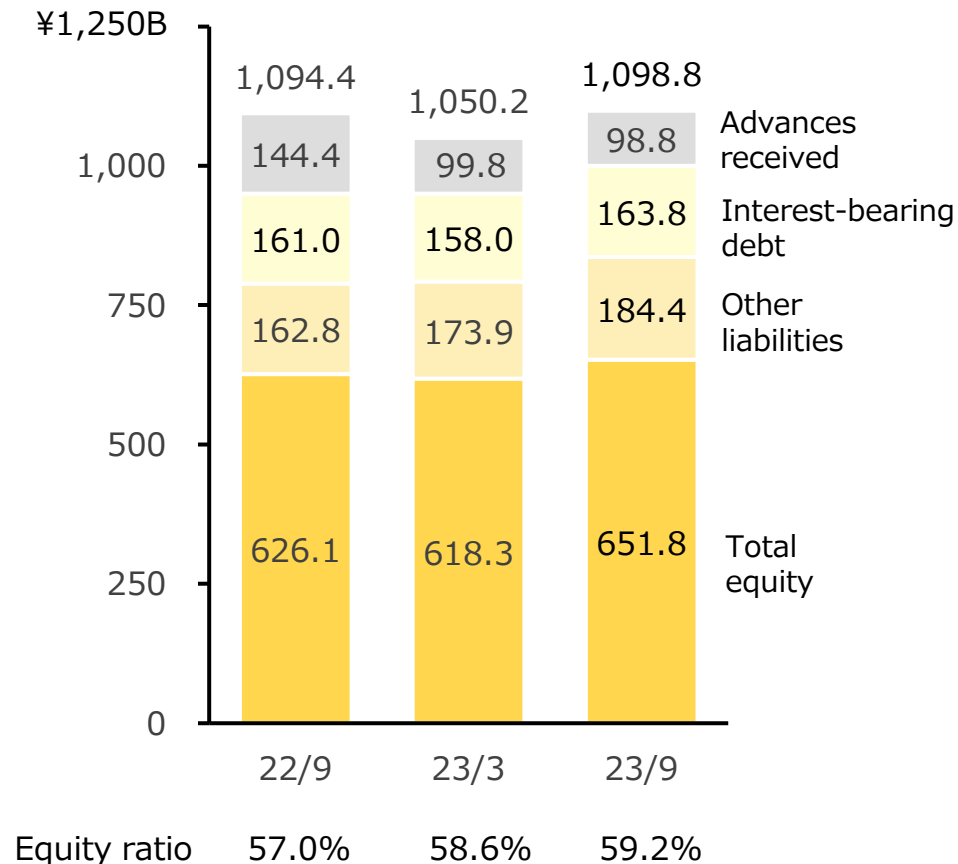
# 1H of the year ending March 31, 2024: Financial Position



## ASSET



## LIABILITIES/EQUITY



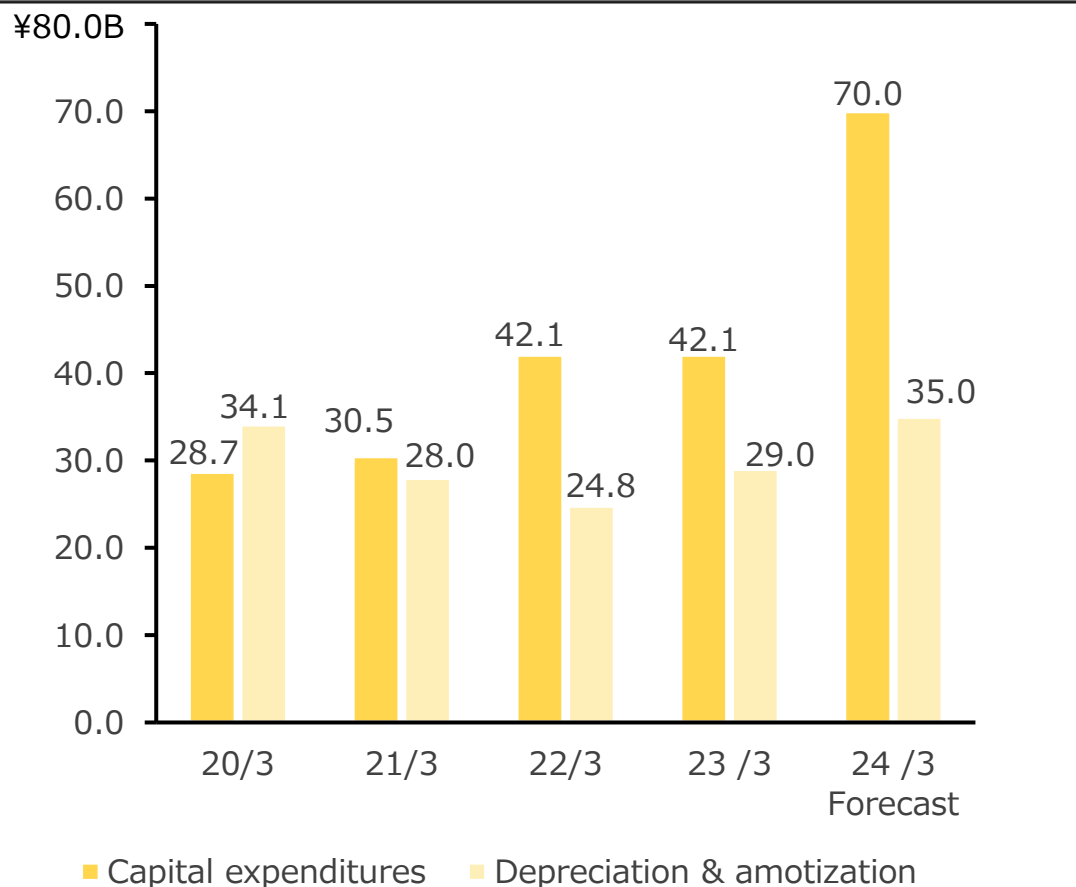
Note: Equity ratio is the ratio of equity attributable to owners of parent to total assets.  
Cash and cash equivalents excludes time deposits with maturities of three months or more.



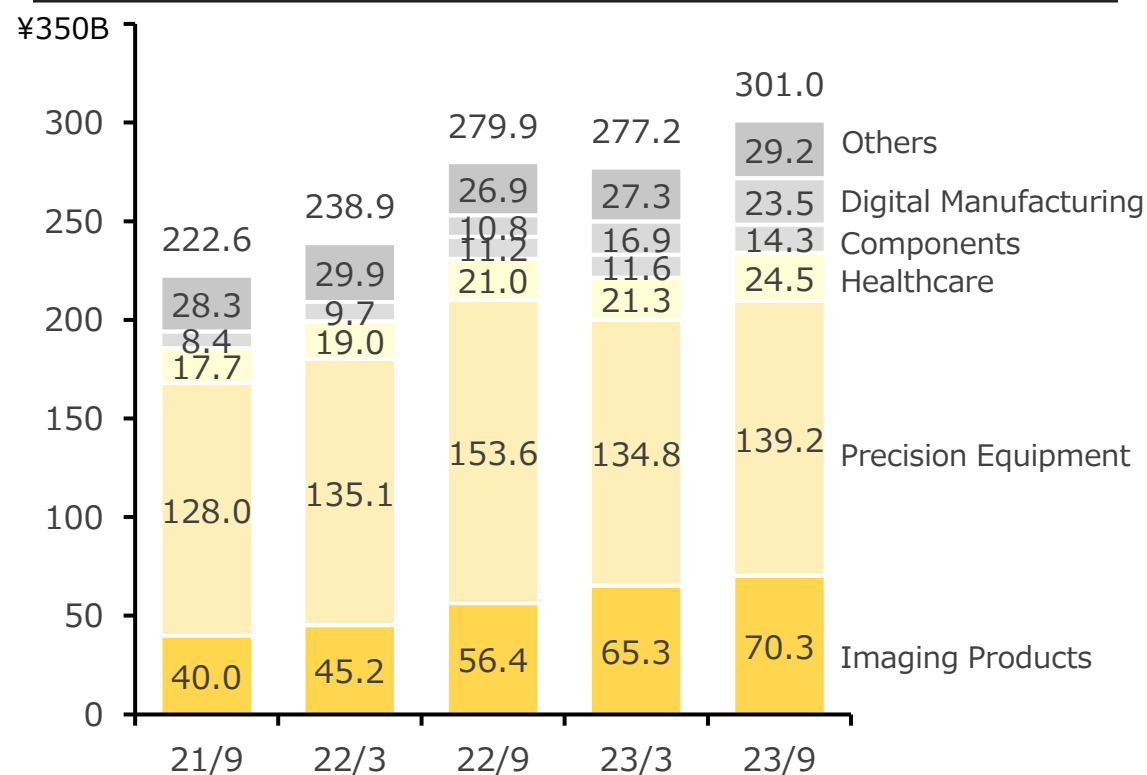
# Capital Expenditures, Depreciation & Amortization, and Inventories



## CAPITAL EXPENDITURES, DEPRECIATION & AMORTIZATION



## BREAKDOWN OF INVENTORIES



Note: Capital expenditures include right-of-use assets.

Depreciation & amortization includes right-of-use assets, depreciation of property, plant and equipment and amortization of intangible assets obtained by business combination.

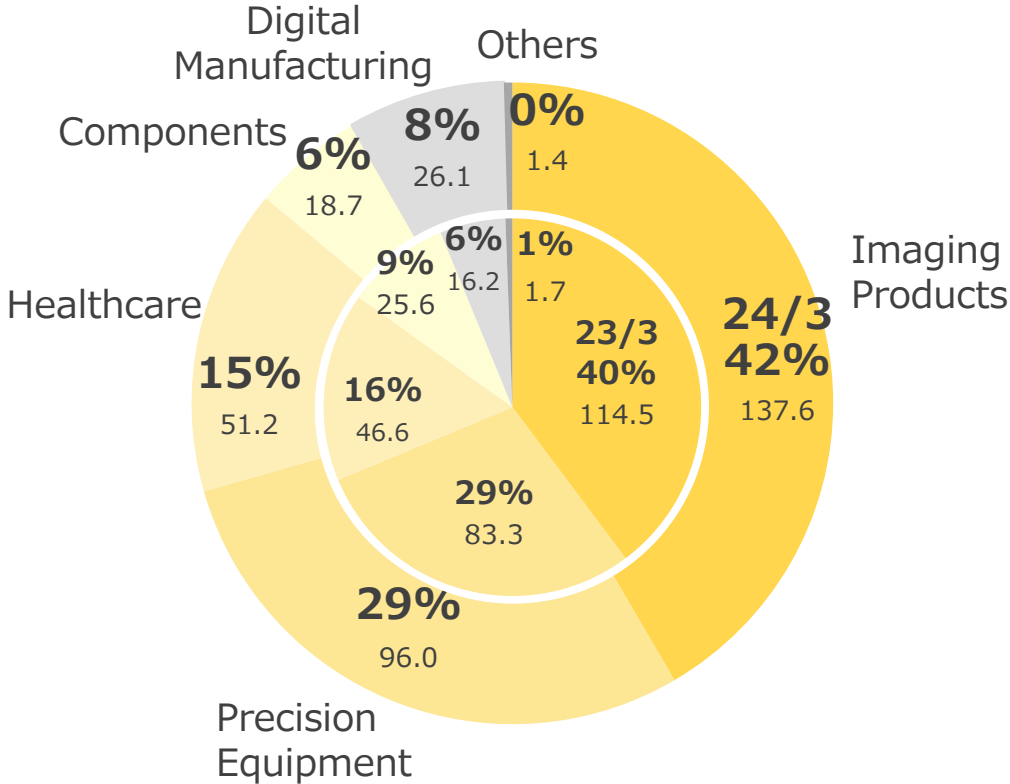
Inventories of FY2023/3 results have been re-stated to reflect segmentation changes.

# 1H of the year ending March 31, 2024: Revenue Breakdown



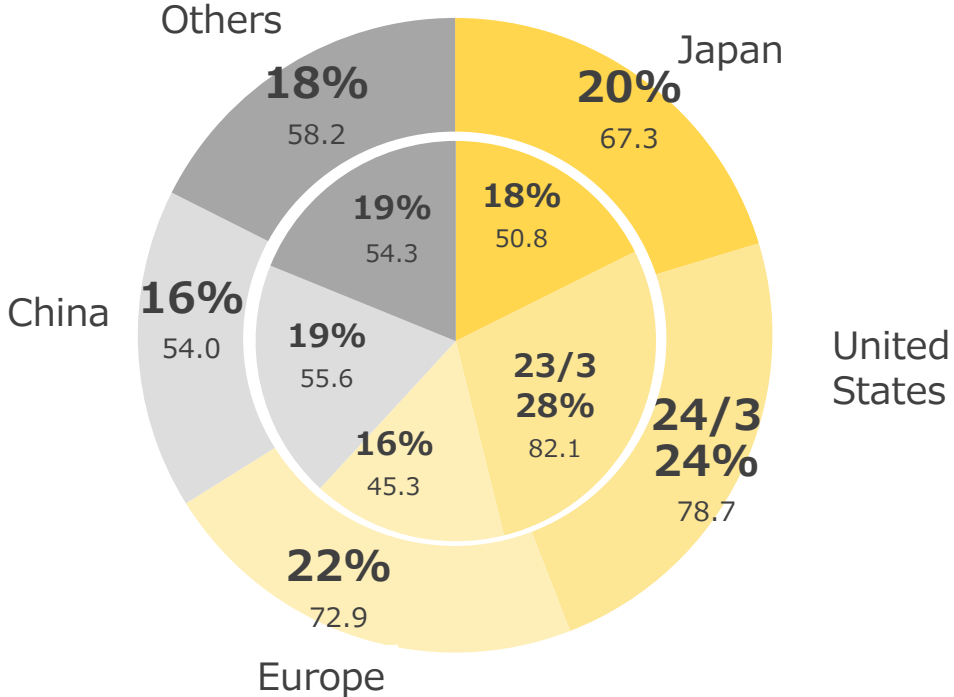
## BY SEGMENT

Billions of Yen



## BY REGION

Billions of Yen

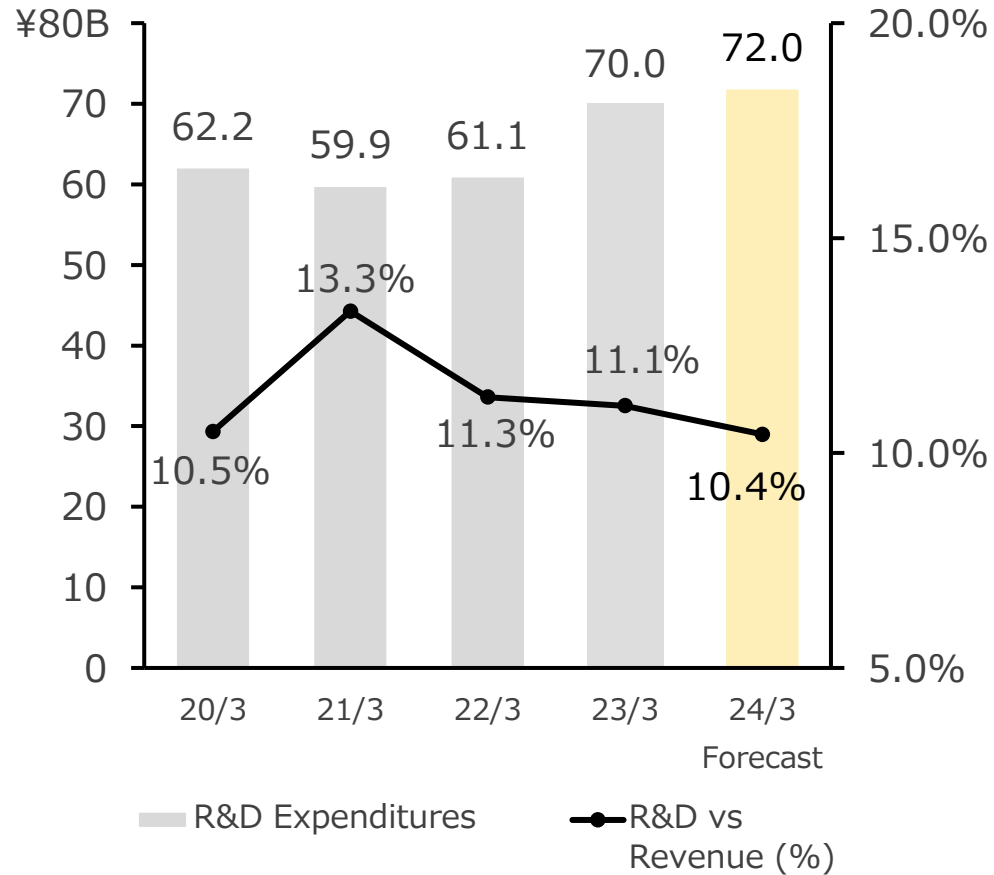


Note: The outside and inside circles show the breakdown of FY2024/3 1H revenue of ¥331.2B and FY2023/3 1H revenue of ¥288.3B, respectively. FY2023/3 results have been re-stated to reflect segmentation changes.

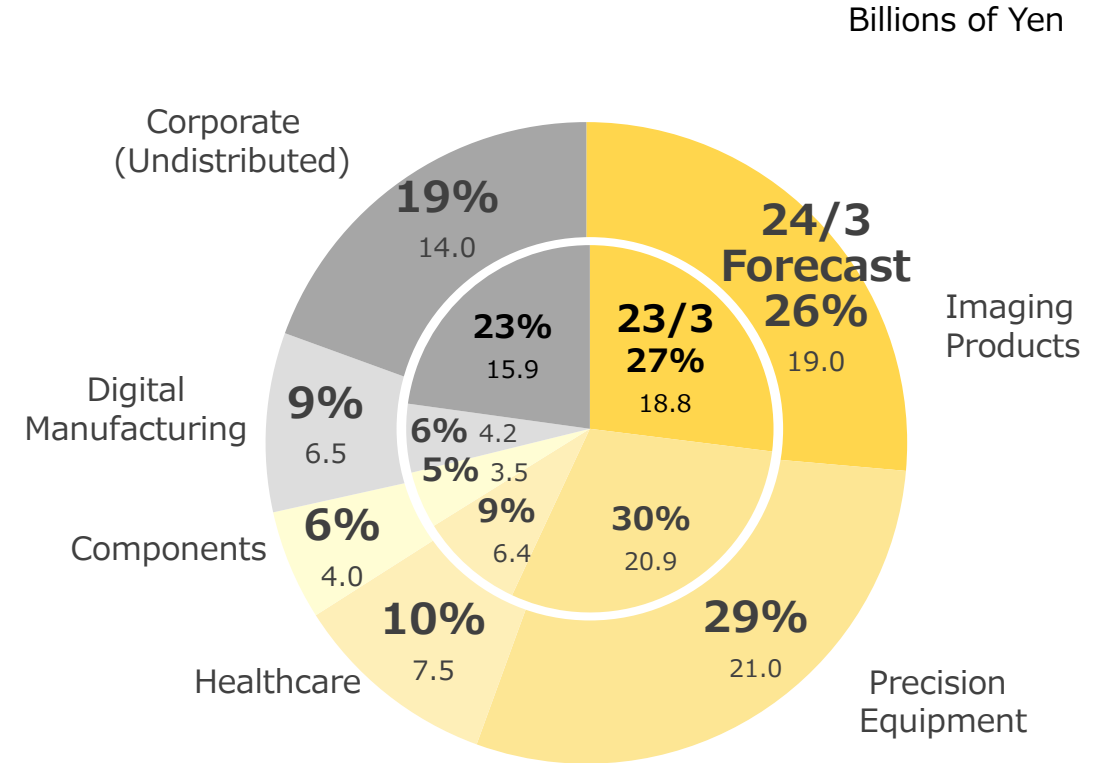
# Forecast for the year ending March 31, 2024: R&D Expenditures



## R&D EXPENDITURES



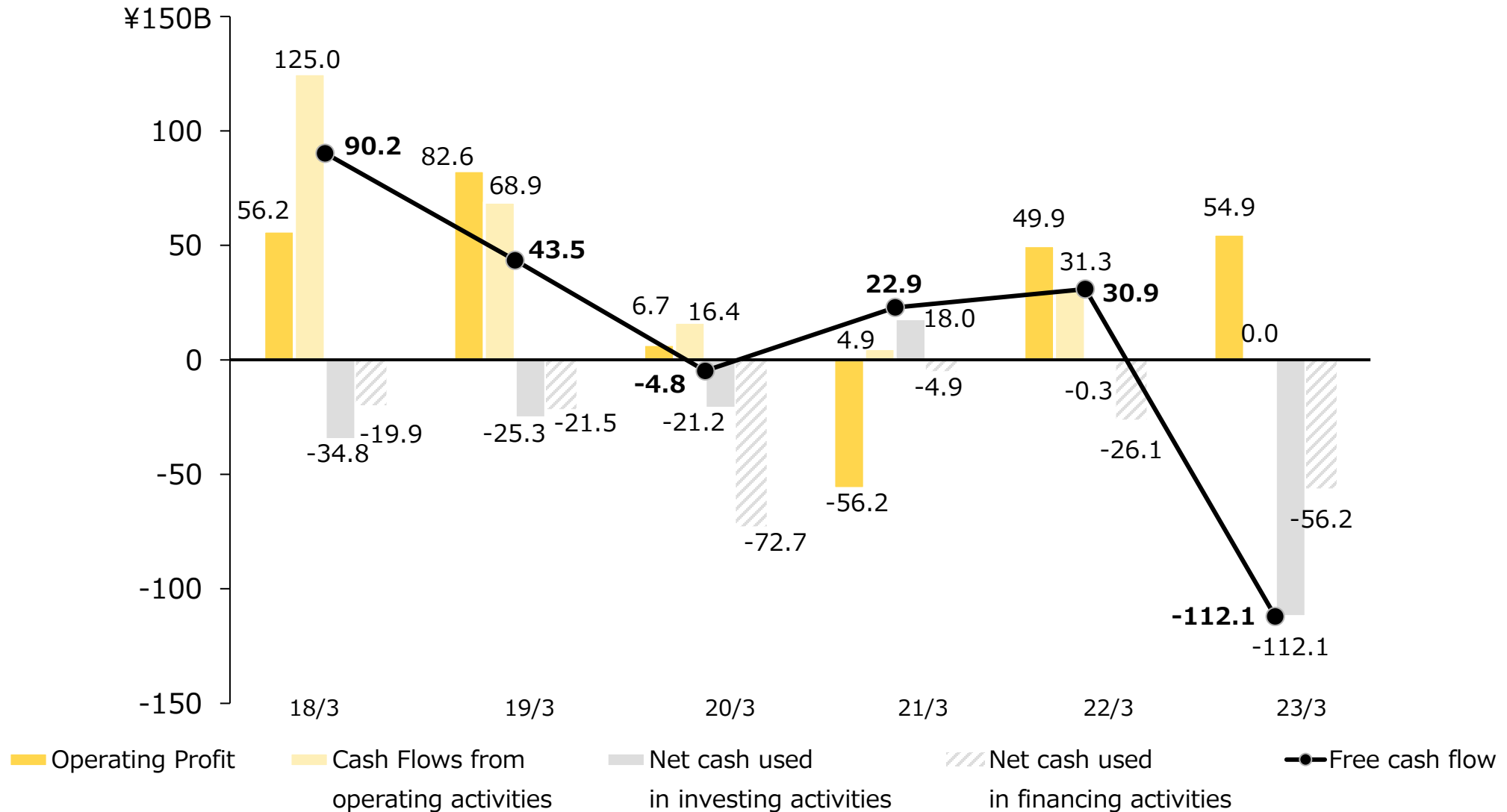
## R&D EXPENDITURES BREAKDOWN



Note: R&D expenditures includes capitalization of some development expenditures.

Due to segment revision from FY2024/3, the financial figures for FY2023/3 are displayed according to the reorganized display.

# Cash Flow History

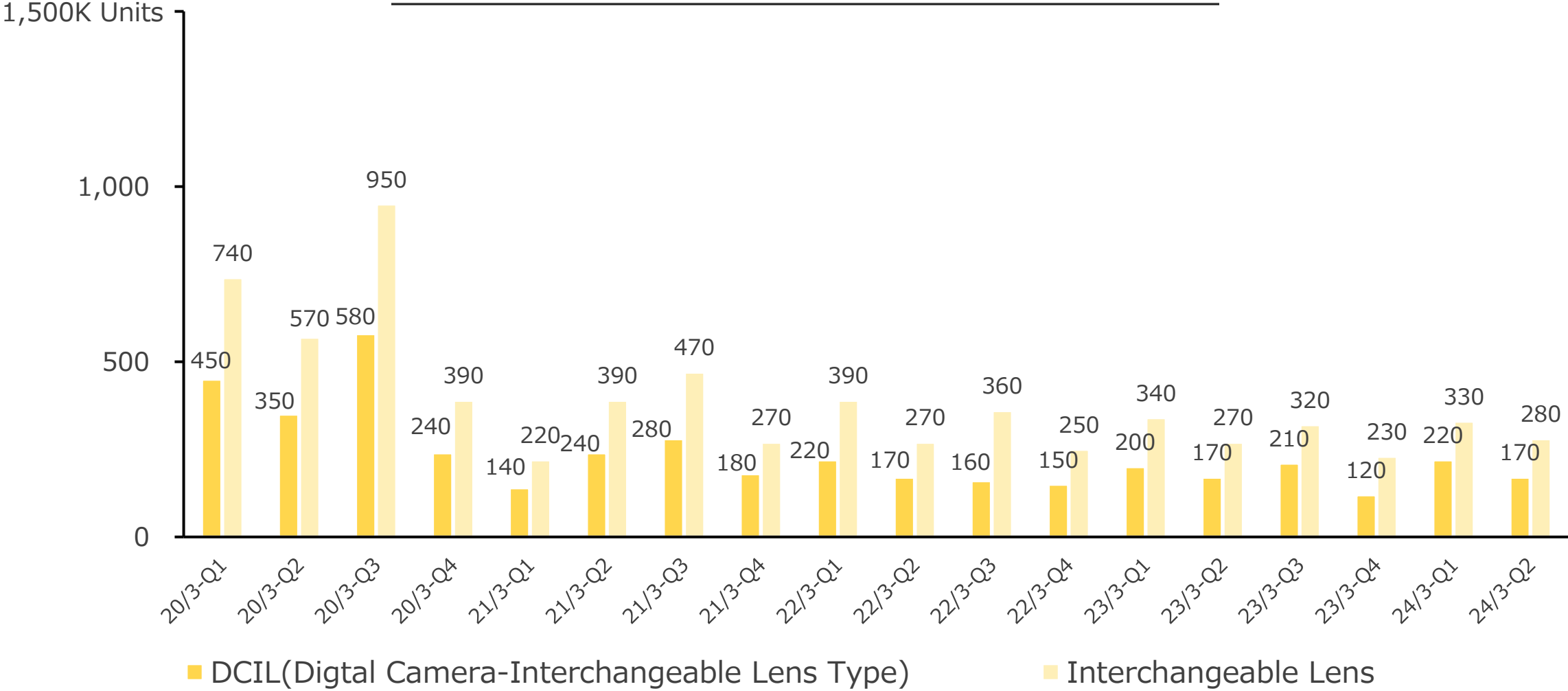


Note: FCF + CF from financial activities + Effect of exchange rate changes on cash and cash equivalents = net increase (decrease) in cash and cash equivalents

# Imaging Products Business: Sales Units



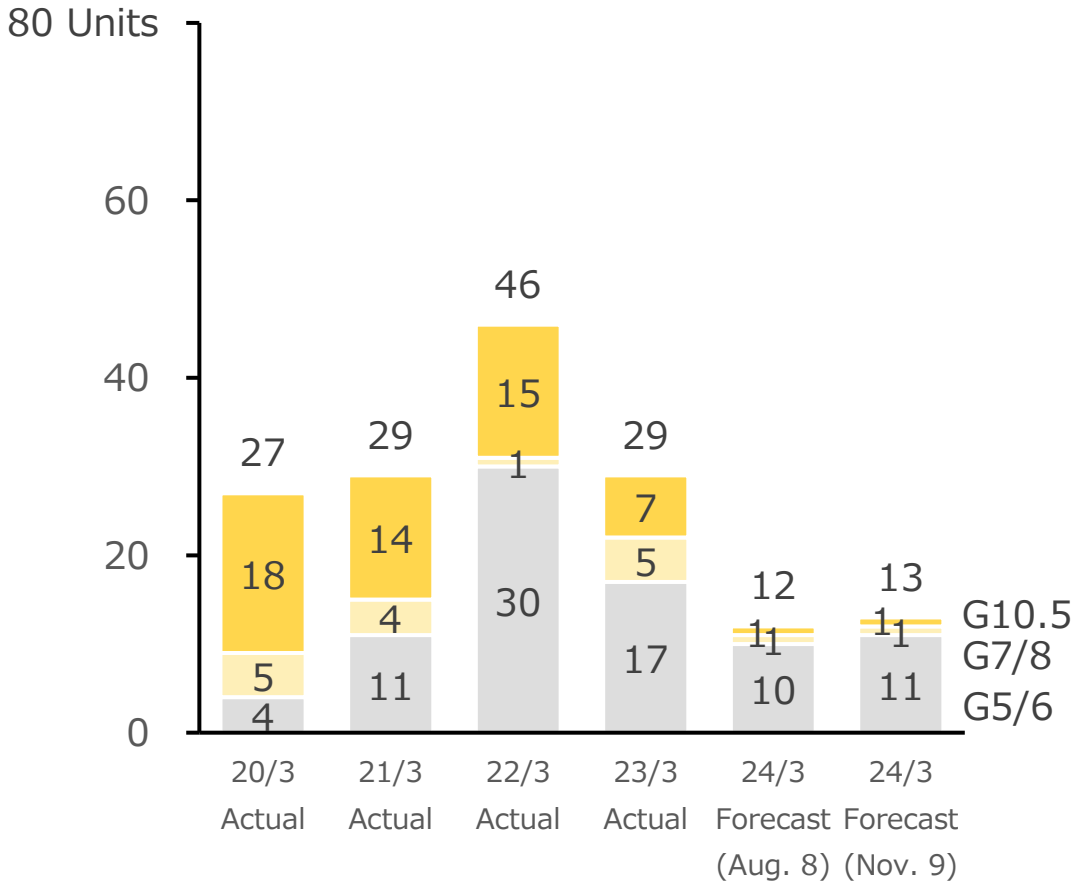
**SALES IN UNITS BY PRODUCT CATEGORY**



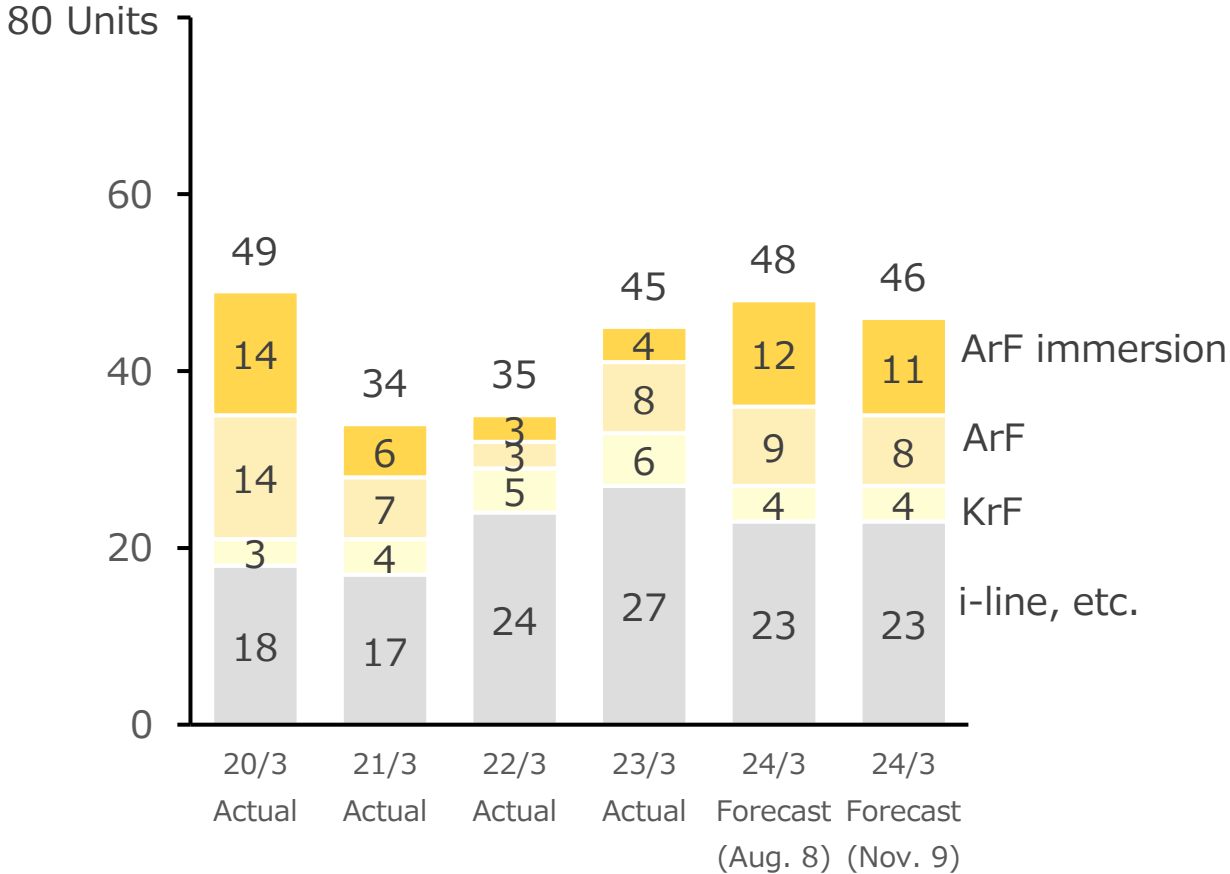
# Forecast for the year ending March 31, 2024: Precision Equipment Business Sales Units



**FPD LITHOGRAPHY SYSTEMS SALES  
BY GENERATION**



**SEMICONDUCTOR LITHOGRAPHY  
SYSTEMS SALES BY TECHNOLOGY  
(INCL. REFURBISHED)**

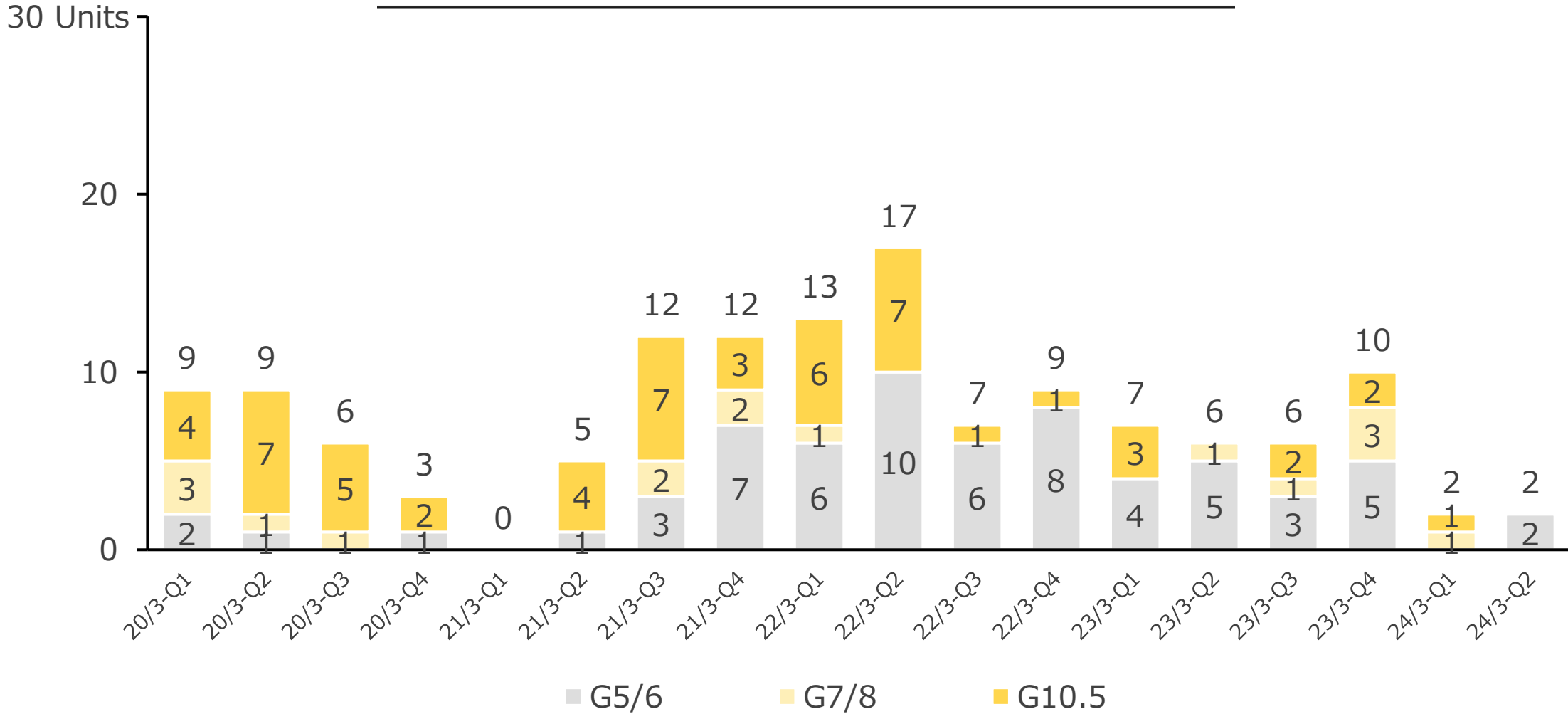


Note: "i-line, etc." part in numbers of semiconductor lithography systems sales include sales numbers of the "Mini Step & Repeat Exposure System".  
The unit sales of new semiconductor lithography systems are 38 units in FY2020/3, 23 units in FY2021/3, 17 units in FY2022/3, 27 units in FY2023/3, and 30 units (forecast) in FY2024/3.

# Precision Equipment Business: Sales Units

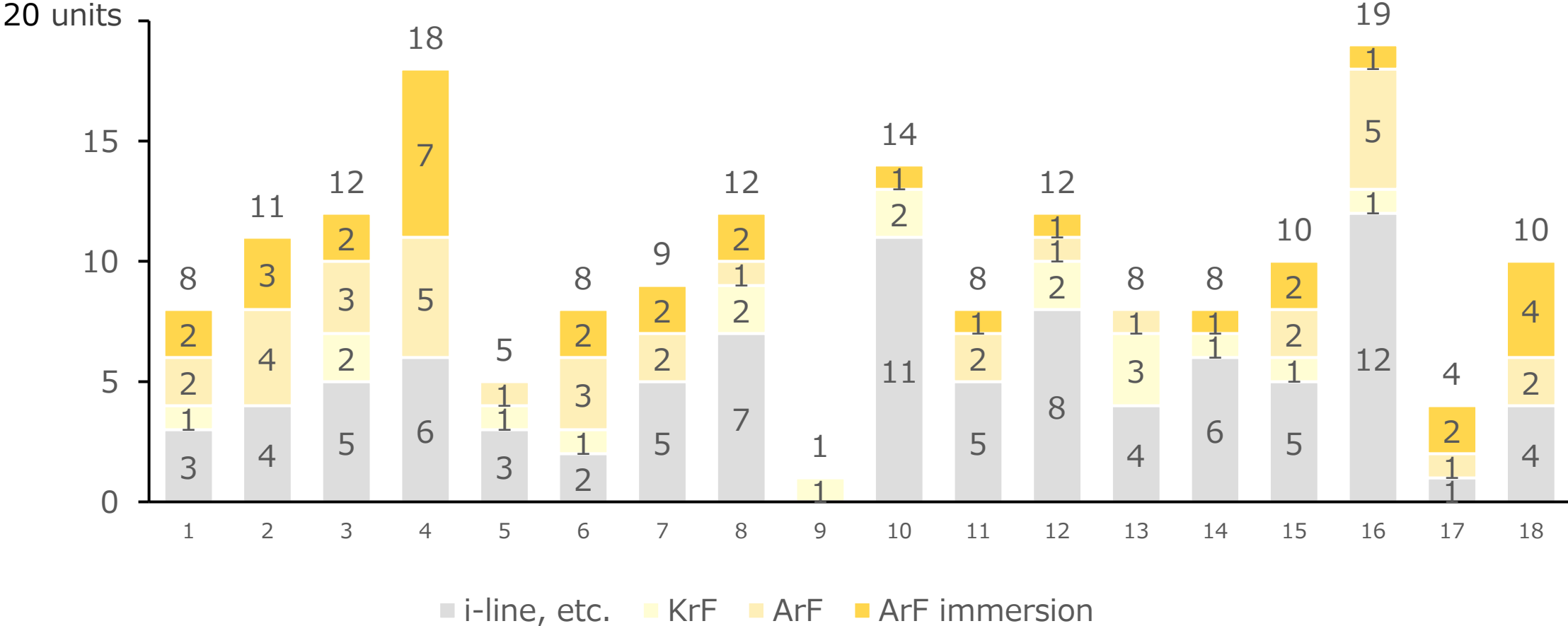


**FPD LITHOGRAPHY SYSTEMS SALES IN UNITS BY GENERATION**





## SEMICONDUCTOR LITHOGRAPHY SYSTEMS SALES IN UNITS BY TECHNOLOGY (INCL. REFURBISHED)



Note: "i-line, etc." part in numbers of semiconductor lithography systems sales include sales numbers of the "Mini Step & Repeat Exposure System".



# Forecast for the year ending March 31, 2024: Foreign Exchange Impact



|       | Exchange Rate               | Financial Impact from Fluctuation by 1 yen |                        |
|-------|-----------------------------|--|------------------------|
|       | FY2024/3<br>Forecast for 2H | Revenue<br>2H                              | Operating Profit<br>2H |
| US \$ | ¥140                        | Approx.<br>¥0.8billion                     | Approx.<br>¥0.2billion |
| EURO  | ¥150                        | Approx.<br>¥0.4billion                     | Approx.<br>¥0.1billion |

Note: The foreign exchange impact above is made on the assumption that emerging-market currencies move according to the influence of US\$ and Euro.

# Revision of reporting business segments (From FY2024/3)



| Old Segment                     | Business Unit (BU)                          |                                    |   | Business Unit (BU)                          |                                  | New Segment              |  |
|---------------------------------|---|------------------------------------|---|---|----------------------------------|--------------------------|--|
| Imaging Products                | Imaging BU                                  |                                    | → | Imaging BU                                  |                                  | Imaging Products         |  |
| Precision Equipment             | FPD Lithography BU                          | →                                  |   | Precision Equipment Group                   | FPD Lithography BU               | Precision Equipment      |  |
|                                 | Semiconductor Lithography BU                |                                    |   | Semiconductor Lithography BU                |                                  |                          |  |
| Healthcare                      | Healthcare BU                               |                                    |   | Healthcare BU                               |                                  | Healthcare               |  |
| Components                      | Customized Products BU                      |                                    |   | Customized Products BU                      |                                  | Components               |  |
|                                 | Glass BU                                    |                                    |   | Glass BU                                    |                                  |                          |  |
|                                 | Digital Solutions BU                        | Optical components, etc.           |   |   | Digital Solutions BU             |                          |  |
|                                 |   | Material processing (incl. Morf3D) |   | →   | Industrial Metrology BU          |                          |  |
| Industrial Metrology and Others | Industrial Metrology BU                     |                                    | → | Advanced Manufacturing BU                   |                                  | Digital Manufacturing    |  |
|                                 | Others                                      |                                    |   |   | Others*                          |                          |  |
|                                 | SLM   |                                    |   |   |                                  |                          |  |
| Corporate expenses, etc.        | Headquarters division of the parent company |                                    | → | Headquarters division of the parent company |                                  | Corporate expenses, etc. |  |
|                                 | Next Generation Project Division            |                                    |   |   | Next Generation Project Division |                          |  |

Departments and subsidiaries in the Material Processing Business have been consolidated under the Advanced Manufacturing BU and combined with the Industrial Metrology BU to make up the Digital Manufacturing Business segment (aligns with Medium-Term Management Plan business domain).

\* From FY2024/3, domestic production subsidiaries under the Precision Equipment Business have been transferred to the Production Division included under the Others segment

# Disclaimer Regarding Forecast and Projections



Forward-looking statements for earnings and other performance data contained herein are based on information currently available to the Company, and all potential risks and uncertainties are taken into account. The Company asks that investors understand that changes in conditions may cause actual performance to significantly differ from these projections.

